Description	Original Budget 2024/25	Original Budget 2025/26	Variance
	£ '000	£ '000	£ '000
Customer Service and Transformation	1,183	1,634	451
Finance	5,430	6,953	1,523
ICT and Digital	1,792	2,037	245
Legal and Governance	2,280	2,145	(135)
Budgets controlled by the Director	1,168	1,255	87
Executive Director (Finance and Transformation)	11,853	14,023	2,171
Leisure, Community and Cultural Services	2,838	1,910	(928)
Planning	1,069	854	(215)
Regeneration and Economic Development	(3,108)	(3,363)	(254)
Budgets controlled by the Director	442	459	17
Executive Director (Place)	1,241	(139)	(1,380)
Homes	483	496	13
Public Realm	6,525	7,434	908
Budgets controlled by the Director	127	361	234
Executive Director (Resident and Climate Change)	7,135	8,290	1,155
Senior Leadership Team	509	463	(46)
Net Controllable Income and Expenditure	20,737	22,637	1,900
Net Recharge to the Housing Revenue Account	(6,145)	(6,530)	(385)
Net Cost of Services	14,593	16,107	1,515
Income from Council Tax	(12,642)	(13,213)	(571)
Plus/Less Council Tax collection fund deficit/(surplus)	388	19	(369)
Business Rates Income	(4,069)	(4,467)	(398)
Plus/Less Rates collection fund deficit/(surplus) (Estimate)	1,705	1,127	(578)
New Homes Grant	(165)	(224)	(59)
Services Grant and Other Government Grants	(1,095)	(613)	482
Homelessness, UKSPF and EPR Grants	0	(2,731)	(2,731)
National Insurance Grant (Estimate)	0	(100)	(100)
Interest & Investment Income	(450)	(350)	100
Capital Financing Costs	1,210	1,305	95
Borrowing Interest Costs	1,026	627	(399)
Parish Precepts (Estimate)	2,217	2,384	167
Net Total before movements in reserves	2,718	(128)	(2,845)
Contribution (from) / to Earmarked Reserves - Other	(615)	(668)	(53)
Contribution (from) / to Earmarked Reserves - Grants	0	2,731	2,731
Contribution (from) / to Earmarked Reserves - Collection Fund	(2,093)	(1,127)	966
Contribution from / (to) GF balances	10	808	799

Key of variance column = (Decrease in expenditure/increase in

income), Increase in expenditure/reduction in income